

## 8 key HR challenges of business transformation

Workload for HR teams can increase astronomically during a period of business transformation such as a merger, acquisition or rapid growth phase. Integrating disparate business systems, analysing data, and ensuring a positive

experience for employees can all be incredibly difficult, especially without the right tools and system in place.

Here are 8 key challenges typically faced by HR teams during business transformation:

## Disparate technology systems Many businesses push ahead with organisational change without giving

enough strategic thought to the integration of their HCM technology, or to replacing dated, manual processes with centralised, innovative solutions:

of CFOs say merging IT systems and technology such as HR is the #1 challenge during

a business transformation.1

say consolidating technology systems, including HR systems, is the #1 area in which mistakes are made.2

Lack of access to data

### Without sophisticated, centralised technology, it's extremely hard for HR teams to provide answers to vital questions, support employees, or make

accurate recommendations for the business' future.



of businesses use data analytics to analyse their workforce and compensation

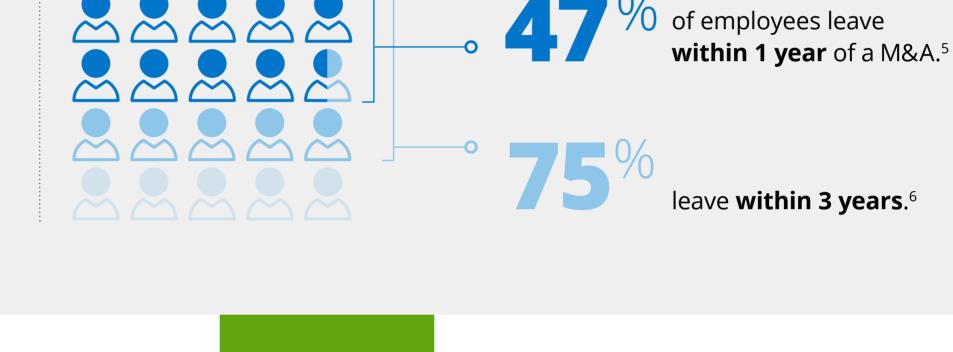
requirements during a M&A.3

**High employee attrition rates** It's not uncommon for employees to end up feeling disenfranchised and 'out

# of the loop' following a merger, acquisition or period of rapid growth:

organizations can expect a in 'actively disengaged' employees.

After M&As,



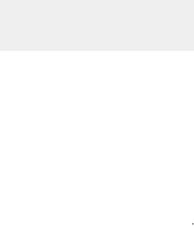
Cultural alignment issues can disrupt success Without a strategic 'action plan' for ensuring cultural alignment, it's very easy for issues to arise:



Impact on profits and growth Losing staff after a merger, acquisition or period of growth can affect profits and growth.

# 42% of the skills + expertise

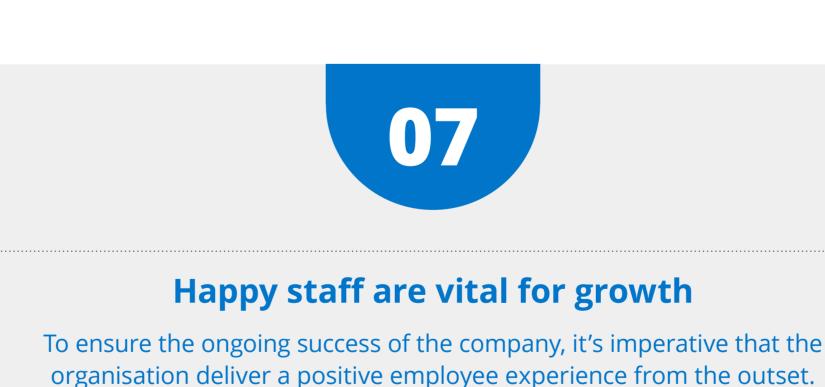
needed to perform in a position The time a new hire will spend are known only by the person working inefficiently before coming currently in that position. up to speed.10





can drop to

## Staff can be highly unproductive during and after change A lack of communication and strategy can make staff unmotivated and unproductive:



**Ability to hire and retain staff** 

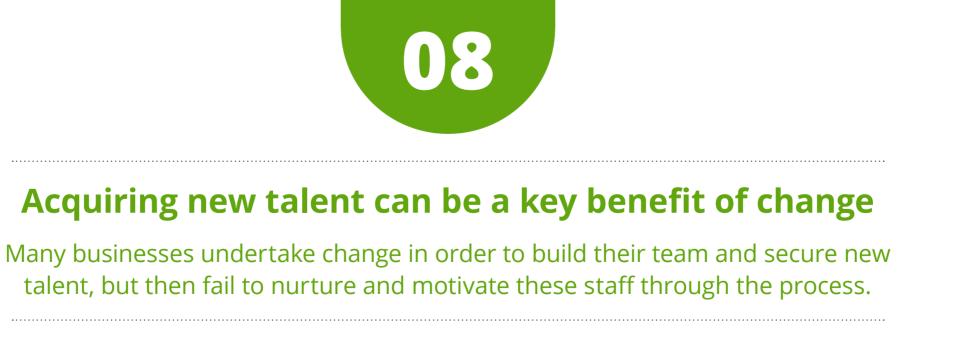
is **#1 most important factor** in

an organization's growth capability.12

2 weeks following a merger:

an employee's productive hours





Organizations that focus on

employee experience have a

of achieving superior total

returns to shareholders.13

## say talent acquisition is a strategic driver for M&A.14

**How can Rizing help?** Rizing is a premier SAP partner with a leading HCM (Human Capital Management) solution and consulting practice. We are experts in the world-leading SAP SuccessFactors HCM solution, and have extensive experience in

implementation, business transformation, management services, and business technology services. Our expert

team can help you at every step of the merger and acquisition journey – ensuring you have the best possible

strategy and technology in place from the outset. We can help with everything from business process design to

change management and strategic consulting, reporting and People Analytics, and training and digital adoption.



1.2. HR Daily Advisor, Tips for helping manage mergers and acquisitions, [online], https://hrdailyadvisor.blr.com/2016/12/02/7-tips-helping-manage-mergers-acquisitions 3. Deloitte, Focus on analytics